

Field Operating Agencies

Air Force Agency for Modeling and Simulation, Orlando, Fla.: Delivers realistic, reusable and cost-effective tools for operations, training, analysis and acquisition support – ensuring the contributions of air, space and cyberspace are accurately represented to the joint warfighter. Mission areas include: facilitating the appropriate representation of air, space and cyberspace in M&S; orchestrating and providing Air Force support for the Office of the Secretary of Defense, joint and Air Force M&S activities; exploring new warfighting concepts, roles and missions; establishing high level architectures, interoperable databases, protocols and standards; ensuring Airmen have the appropriate M&S skills, experience and training; maintaining configuration control for and modernizing selected models; and acting as the central repository for Air Force M&S knowledge. www.afams.af.mil

Air Force Audit Agency, Washington, D.C.: Provides all levels of Air Force management with independent, objective and quality audit services that include: reviewing and promoting economy, effectiveness and efficiency of operations; evaluating programs and activities and assisting management in achieving intended results; and assessing and improving Air Force fiduciary stewardship and the accuracy of financial reporting. <https://www.afaa.hq.af.mil/domainck/index.shtml>

Air Force Center for Environmental Excellence, Brooks City-Base, Texas: Provides a full range of environmental and construc-

tion management services for the Air Force and Department of Defense at locations around the world, including environmental restoration, pollution prevention, environmental compliance, natural and cultural resources conservation, housing/facility design and construction, and comprehensive planning services. AFCEE is the Air Force center of expertise for the National Environmental Policy Act, as well as for architecture, interior design, landscape architecture, medical facility design, construction management and military family housing privatization. www.afcee.brooks.af.mil

Air Force Civil Engineer Support Agency, Tyndall AFB, Fla.: Provides the best tools, practices and professional support to maximize Air Force civil engineer capabilities in base and contingency operations worldwide. The agency is comprised of more than 450 technical and professional experts in a variety of areas including engineering, emergency management, training, pavement analysis, fire protection, explosive ordnance disposal, aircraft arresting systems, computer automation and energy management. The agency is home to the Air Force's Airfield Pavements Evaluation Team. This team travels the globe, evaluating the strength, performance and condition of airfields to ensure flight operations can be conducted. The agency's Facility Energy Team manages the Air Force's facility energy program and has helped make the Air Force one of the leading purchasers of renewable energy in the world. The agency is a repository of civil engineer knowledge, much of which can be accessed

through their Web site or through specialists in the Reach-back Center. www.afcesa.af.mil

Air Force Command and Control and Intelligence, Surveillance and Reconnaissance Center, Langley AFB, Va.: The Air Force executive agency that influences, integrates and improves Air Force command and control and intelligence, surveillance and reconnaissance capabilities. Focuses on integrating the joint and coalition forces air component capability to dominate the battlespace and control air and space forces. Priorities include developing the C2 Constellation, modernizing the Air and Space Operations Center Weapons System, and engaging the joint warfighter. Air Force sponsor for the Command and Control Battlelab, the Air Force Transformation Center and the Air Force Experimentation Office, which lead the planning and execution of joint experimentation.

Air Force Communications Agency, Scott AFB, Ill.: Designs and delivers all aspects of information technology systems to enable the Air Force to conduct global network-centric warfare. Leads efforts to standardize the Air Force network systems by optimizing configurations, setting and publishing standards, and procuring voice, video and other network-centric information services. Documents this in an architectural construct called the ConstellationNet — the Air Force portion of the Global Information Grid. Pursues leading edge technologies such as new airborne networking concepts and standards through various testbeds, laboratories and integration

facilities. Deploys assessment and engineering teams worldwide to facilitate combined and joint network-centric and knowledge-based operations. <http://public.afca.af.mil>

Air Force Cost Analysis Agency, Arlington, Va.: Performs independent component cost analyses for major space, aircraft and information system programs as required by public law and DoD policy, or those of special interest. Responsible for cost estimating and for enhancing the state-of-the-art in cost analysis. Provides guidance, analytical support and quantitative risk analyses to 11 major commands and the Air Force corporate staff on development of cost per flying-hour factors and resource requirements. Performs special studies supporting long-range planning, force structure, analysis of alternatives and life-cycle cost analyses. <https://www.my.af.mil> click on Life: Money.

Air Force Flight Standards Agency, Oklahoma City, Okla.: Develops, standardizes, evaluates and certifies procedures, equipment and standards to support global flight operations. Lead command for management of air traffic control, airfield management and landing systems. Performs worldwide peacetime and wartime inspection of airfields, navigation systems and instrument approaches. Manages the DoD Notice to Airmen System.

Air Force Frequency Management Agency, Alexandria, Va.: Plans, provides and preserves access to the electromagnetic spectrum for Air

Force and selected DoD activities in support of national policy objectives, systems development and global operations. Develops and implements spectrum guidelines and instructions to support the Air Force mission. Coordinates actions to resolve spectrum interference incidents involving the DoD, private sector, federal and international users. Instrumental in formulating and articulating the U.S. position at world radio conferences. Coordinates orbital locations and spectrum needs for DoD satellites at the international level. Provides functional management for the spectrum management career field. Chairs the Interservice Advisory Committee, a committee responsible for overseeing joint spectrum management training courses at Keesler AFB, Miss. www.afma.hq.af.mil

Air Force Historical Research Agency, Maxwell AFB, Ala.: The Air Force's historical resource for the study, promotion and execution of airpower. Records and disseminates Air Force history to enable decision makers and planners to formulate strategy, plans and doctrine to conduct operations. Educates Air Force students at professional military schools. Informs the public about the role of the Air Force and airpower in national security. Archive for more than 100 million pages of historical documents. Responds to inquiries for historical data, approves unit heraldry and emblems, records official aerial victory credits, tracks organizational lineages and provides research facilities for military scholars and the public. www.maxwell.af.mil/au/afhra

Air Force Inspection Agency, Kirtland AFB, N.M.: Primary action arm of the Secretary of the Air Force inspection system. Provides independent and timely assessments of acquisition, nuclear surety, operations, logistics, support and healthcare to SECAF, Air Force Chief of Staff, Secretary of the Air Force Inspector General and major command commanders. Identifies critical deficiencies and recommends improvements for accomplishing peacetime/wartime missions, and evaluates Air Force activities and policies. Provides by-law and compliance oversight of Air Force-level field operating agencies and direct reporting units. Publishes the Air Force's oldest magazine, *TIG Brief*. <https://www-4afia.kirtland.af.mil>

Air Force Legal Operations Agency, Bolling AFB, Washington, D.C.: Supports the Judge Advocate General by administering the Air Force's civil litigation and criminal justice programs and providing cutting-edge legal research technology to all Air Force Judge Advocate's Corps members. Advises in military justice and civil law matters encompassing courts-martial, environmental, acquisition, claims, litigation, employment and patent actions, and legal assistance. Commands the Air Force Judge Advocate General's School, which is the hub of legal training for Air Force counsel, paralegals and support staff. Supports the Department of Justice with regard to all phases of litigation, civil or criminal, pertaining to the Air Force, and shares training responsibilities for Air Force and other DoD attorneys and paralegals.



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Air Force Logistics Management Agency, Maxwell AFB Gunter Annex, Ala.: Increases Air Force readiness and combat capability by developing, analyzing, testing, evaluating and recommending new or improved concepts, methods, systems, policies and procedures to enhance logistics efficiency and effectiveness. Overall, the Agency's main goal is to solve today's logistics problems. It is also firmly committed to shaping tomorrow's logistics environment as well. www.afma.hq.af.mil

Air Force Manpower Agency, Randolph AFB, Texas: Provides Air Force leaders at all levels the tools to identify essential manpower required for the effective and efficient accomplishment of the Air Force mission. The Agency also determines manpower requirements, develops programming factors, manages Air Force performance management programs, assists with the execution of competitive sourcing initiatives, conducts special studies and supports its functional community. <https://www.afma.randolph.af.mil>

Air Force Medical Operations Agency, Washington, D.C.: Oversees execution of the Air Force Surgeon General's policies that support Air Force expeditionary capabilities and national security strategy. Provides expert consultative leadership in support of more than 39,000 personnel, 74 Military Treatment Facilities. Ensures a cost-effective, modern and prevention-based healthcare continuum for 2.6 million beneficiaries worldwide. Partners with the Assistant Secretary of Defense (Health Affairs), Secretary of the Air Force, Chief of Staff of the Air Force and Department of Veteran Affairs.

Air Force Medical Support Agency, Bolling AFB, Washington, D.C.: Oversees execution of the Air Force Surgeon General's policies and programs to transform medical capabilities in support of the warfighter to fly and fight in air, space and cy-

berspace. Leverages science and technology, and information systems to integrate modernization efforts supporting 39,000 personnel serving 2.6 million beneficiaries at 74 MTFs with a \$6.4 billion budget. Partners with federal agencies, industry and academia. <https://ks.afms.mil/kxweb/dotmil/kj.do?functionalArea=AFMSACCorner>

Air Force News Agency, San Antonio: Lead agency for news gathering, production and distribution of print, photo and broadcast products that directly support the strategic communication needs of the Secretary of the Air Force, Office of Public Affairs and the Department of Defense. AFNEWS is the execution arm of SAF/PA and is directly responsible for the leadership and management of a global communication network. The organization routinely creates timely media products and services that showcase the accomplishments and worldwide missions of the Air Force and the DoD. AFNEWS globally orchestrates the news gathering and production efforts of multimedia, public affairs professionals worldwide. The organization's media products and services help senior leaders improve military readiness, morale and quality of life as well as gain and maintain public support for men and women in uniform. Headquarters AFNEWS manages nine full-service, radio and television stations and two regional media centers. It is also the lead agency responsible for Air Force Link, the official Air Force Web site, www.af.mil, the Hometown News Service that produces print and electronic news products that highlight the accomplishments and worldwide activities of individual Soldiers and Airmen, <http://hn.afnews.af.mil>, and for the quarterly production of *Airman*, the official magazine of the U.S. Air Force, www.af.mil/news/airman. www.afnews.af.mil

Air Force Nuclear Weapons and Counter-proliferation Agency, Kirtland AFB, N.M.: Oversees

nuclear stockpile stewardship programs including: planning, development and transformation of Air Force nuclear weapons. Provides technical analysis on counterproliferation issues. Provides technical advice to the combatant commands, air staff, major commands and the Office of the Secretary of Defense on nuclear weapons and counter-chemical, biological, radiological, nuclear and high explosive arenas. <https://www.mil.afnwca.kirtland.af.mil>

Air Force Office of Special Investigations, Andrews AFB, Md.: Provides professional investigative services to commanders of all Air Force activities. Identifies, investigates and neutralizes criminal, terrorist and espionage threats to Air Force and DoD personnel and resources. Focuses on four priorities: detect and provide early warning of worldwide threats to the Air Force, identify and resolve crime affecting readiness or good order and discipline, combat threats to information systems and technologies, and defeat and deter fraud in acquisition of prioritized weapons systems. www.osi.andrews.af.mil

Air Force Personnel Center, Randolph AFB, Texas: Implements personnel programs affecting active duty Air Force members and civilian employees through major commands, a worldwide network of military and civilian personnel flights, and the Air Force Contact Center. The center also manages some personnel matters affecting Air National Guardsmen and Air Force reservists. The center has oversight for management of the Air Force battle rhythm with the realignment of the Air and Space Expeditionary Force Center. AFPC provides quality service in worldwide personnel operations with integrity, responsiveness and sensitivity to commanders, Air Force civilian and military members, families, retirees and other customers — ensuring the right number of people in the right grades and skills are available to perform the missions of unit commanders worldwide. www.ask.afpc.randolph.af.mil

Air Force Personnel Operations Agency, San Antonio: Works with USAF/A1, the Air Force Personnel Center and the Air Reserve Personnel Center to capture information technology systems requirements in support of military and civilian personnel processes. Fully documents those requirements to deliver streamlined and improved personnel services to commanders, managers and Airmen. Orchestrates final user acceptance testing of the resulting systems and computer applications to ensure they meet customer expectations.

Air Force Program Executive Offices, Wright-Patterson AFB, Ohio; Hanscom AFB, Mass.; Eglin AFB, Fla.; and Washington, D.C.: Streamlines the acquisition management structure characterized by clear, defined lines of responsibility, authority and accountability. Air Force's decision makers are directly accountable for the cost, schedule and performance of all non-space acquisition programs. There are six program executive offices: Aircraft (combining fighter and bomber programs); Command, Control and Combat Support Systems; Weapons; Joint Strike Fighter; F-22 Raptor; and Combat and Mission Support. <https://www.safaq.hq.af.mil>

Air Force Real Property Agency, Arlington, Va.: A field operating agency within the office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics. Acquires, disposes and manages all Air Force-controlled real property worldwide. www.afropa.hq.af.mil

Air Force Review Boards Agency, Andrews AFB, Md.: Provides management of various military and civilian appellate processes for the Secretary of the Air Force. Acts through the SECAF in deciding individual cases before the Personnel

Council's five component boards, the Board for Correction of Military Records and the Civilian Appellate Review Office. Renders final decisions for the secretary to correct errors or injustices in military and civilian records and ensures due process, equity and fair and impartial treatment for Air Force military and civilian force. https://www.safmr.hq.af.mil/aspx/mrb_default.asp

Air Force Safety Center, Kirtland AFB, N.M.: Develops, implements, executes and evaluates Air Force aviation, ground, weapons, space and system mishap prevention, and nuclear surety programs to preserve combat readiness. Conducts research to promote safety awareness and mishap prevention. Oversees mishap investigations, evaluates corrective actions and ensures implementation. Develops and directs safety and operational risk management education. Publishes *Flying Safety* magazine, *Road & Rec* and *U.S. Air Force Weapons Journal* for mishap prevention. afsafety.af.mil

Air Force Security Forces Center, Lackland AFB, Texas: Organizes, trains and equips Air Force security forces worldwide. Develops force protection doctrine, programs and policies by planning and programming resources in support of nuclear and non-nuclear weapon system security, physical and information security, integrated base defense, combat arms, law enforcement, antiterrorism, resource protection and corrections. Acts as the executive agency for the military working dog program and is home to the Force Protection Battlelab. The battlelab's mission is to identify, evaluate and recommend innovative concepts for protecting personnel, facilities and weapon systems by rapidly measuring their potential through modeling, simulation, assessment and operational employment. <https://afsfmil.lackland.af.mil>

Air Force Services Agency, San Antonio: Supports headquarters, major commands, field commanders and base services leadership. Oversees worldwide operation of the Air Force fitness program, food service, lodging, mortuary affairs, services readiness, libraries, services management information systems, child and youth programs, nonappropriated fund purchasing and construction, clubs, Tops In Blue, the Air Force sports program, golf, bowling, outdoor recreation, aero clubs, other quality-of-life programs, and personnel management and training for all Air Force non appropriated funds employees. www.afsv.af.mil

Air Force Technical Applications Center, Patrick AFB, Fla.: Operates and monitors a variety of air, ground, space and seaborne sensor platforms to ensure compliance with several nuclear treaties. Operates and maintains the U.S. National Data Center. Sole DoD agency operating a global network of sensors and analytical laboratories providing technical measurements to monitor nuclear treaties. Researches and develops proliferation detection technologies for weapons of mass destruction. www.aftac.gov

Air Force Weather Agency, Offutt AFB, Neb.: Maximizes our nation's aerospace and ground combat effectiveness by providing timely, accurate and relevant environmental situational awareness worldwide to Air Force, Army and joint warfighters, unified commands, the national intelligence community and the Secretary of Defense. The Agency fields quality weather equipment and training to operational weather squadrons and combat weather flights around the world. Maintains comprehensive weather databases and tailors weather products exploited by DoD field commanders and decision makers for every military operation, contingency mission and humanitarian relief effort conducted by the United States. <https://afweather.afwa.af.mil>

